



CROWN HOLDINGS, INC.  
770 TOWNSHIP LINE ROAD  
YARDLEY, PENNSYLVANIA 19067

**VOTE BY INTERNET**

Before The Meeting - Go to [www.proxyvote.com](http://www.proxyvote.com)

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 p.m. Eastern Time on April 22, 2020. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

During The Meeting - Go to [www.virtualshareholdermeeting.com/CCK2020](http://www.virtualshareholdermeeting.com/CCK2020)

You may attend the meeting via the Internet and vote during the meeting. Have the information that is printed in the box marked by the arrow available and follow the instructions.

**VOTE BY PHONE - 1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 p.m. Eastern Time on April 22, 2020. Have your proxy card in hand when you call and then follow the instructions.

**VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

D07718-276870

KEEP THIS PORTION FOR YOUR RECORDS  
DETACH AND RETURN THIS PORTION ONLY

**THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED.**

**CROWN HOLDINGS, INC.**

**The Board of Directors Recommends a Vote FOR the Election of all Nominees.**

1. Election of Directors

For All  Withhold All  For All Except

To withhold authority to vote for any individual nominee(s), mark "For All Except" and write the number(s) of the nominee(s) on the line below.

**Nominees:**

- |                        |                        |
|------------------------|------------------------|
| 01) John W. Conway     | 07) James H. Miller    |
| 02) Timothy J. Donahue | 08) Josef M. Müller    |
| 03) Richard H. Fearon  | 09) B. Craig Owens     |
| 04) Andrea J. Funk     | 10) Caesar F. Sweitzer |
| 05) Stephen J. Hagge   | 11) Jim L. Turner      |
| 06) Rose Lee           | 12) William S. Urkiel  |

**The Board of Directors Recommends a Vote FOR Items 2 and 3.**

2. Ratification of the appointment of independent auditors for the fiscal year ending December 31, 2020.

For Against Abstain

3. Approval by advisory vote of the resolution on executive compensation as described in the Proxy Statement.

**The Board of Directors Recommends a Vote AGAINST Item 4.**

4. To consider and act upon a Shareholder's proposal requesting the Board of Directors to adopt a policy for an independent Board Chairman.

**THIS PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED AS DIRECTED OR, IF NO DIRECTION IS GIVEN, WILL BE VOTED FOR ITEMS 1 THROUGH 3, AND AGAINST ITEM 4.**

Please sign exactly as your name(s) appears on Proxy. If held in joint tenancy, all persons should sign. Trustees, administrators, etc., should include title and authority. Corporations should provide full name of corporation and title of authorized officer signing the Proxy.

Signature [PLEASE SIGN WITHIN BOX]

Date

Signature (Joint Owners)

Date

**CROWN HOLDINGS, INC.**  
**The 2020 Annual Meeting of Shareholders will be held**  
**on April 23, 2020 at 9:30 a.m. at:**  
**[www.virtualshareholdermeeting.com/CCK2020](http://www.virtualshareholdermeeting.com/CCK2020)**

**Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:**  
The Proxy Statement relating to the Annual Meeting of Shareholders, Proxy Card and Annual Report to Shareholders are available at <https://www.crowncork.com/investors/proxy-online>.

D07719-276870



**Crown Holdings, Inc.**  
**[www.virtualshareholdermeeting.com/CCK2020](http://www.virtualshareholdermeeting.com/CCK2020)**

**PROXY**

**Proxy for Annual Meeting of Shareholders to be held on April 23, 2020**

**This proxy is solicited on behalf of the Board of Directors.**

The undersigned hereby appoints Timothy J. Donahue, Thomas A. Kelly and William T. Gallagher as Proxy Holders, each with the power to appoint his substitute, and hereby authorizes them to represent and to vote, as designated on the reverse side, all the shares of stock of Crown Holdings, Inc. held of record by the undersigned on March 3, 2020 at the Annual Meeting of Shareholders to be held at [www.virtualshareholdermeeting.com/CCK2020](http://www.virtualshareholdermeeting.com/CCK2020) on April 23, 2020 at 9:30 a.m., or any adjournments thereof, for the items shown on the reverse side and, in the discretion of the Proxy Holders, on any other matter that may properly come before the meeting or any adjournments thereof.

You are encouraged to specify your choices by marking the appropriate boxes (SEE REVERSE SIDE), but you need not mark any boxes if you wish to vote in accordance with the Board of Directors' recommendations. The Proxy Holders cannot vote your shares unless you sign and return this card or you elect to vote your shares electronically by telephone or via the Internet.

*See reverse for voting instructions.*