CROWN HOLDINGS, INC.
770 TOWNSHIP LINE ROAD
YARDLEY, PENNSYLVANIA 19067

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

**VOTE BY INTERNET**
Before The Meeting - Go to [www.proxyvote.com](http://www.proxyvote.com)
Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 p.m. Eastern Time on April 22, 2020. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

During The Meeting - Go to [www.virtualshareholdermeeting.com/CCK2020](http://www.virtualshareholdermeeting.com/CCK2020)
You may attend the meeting via the Internet and vote during the meeting. Have the information that is printed in the box marked by the arrow available and follow the instructions.

**VOTE BY PHONE - 1-800-690-6903**
Use any touch-tone telephone to transmit your voting instructions up until 11:59 p.m. Eastern Time on April 22, 2020. Have your proxy card in hand when you call and then follow the instructions.

**VOTE BY MAIL**
Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
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<tbody>
<tr>
<td>1.</td>
<td>Election of Directors</td>
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<tr>
<td>2.</td>
<td>Ratification of the appointment of independent auditors for the fiscal year ending December 31, 2020.</td>
</tr>
<tr>
<td>3.</td>
<td>Approval by advisory vote of the resolution on executive compensation as described in the Proxy Statement.</td>
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<tr>
<td>4.</td>
<td>To consider and act upon a Shareholder's proposal requesting the Board of Directors to adopt a policy for an independent Board Chairman.</td>
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Please sign exactly as your name(s) appears on Proxy. If held in joint tenancy, all persons should sign. Trustees, administrators, etc., should include title and authority. Corporations should provide full name of corporation and title of authorized officer signing the Proxy.

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<thead>
<tr>
<th>Signature (PLEASE SIGN WITHIN BOX)</th>
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**CROWN HOLDINGS, INC.**

The Board of Directors Recommends a Vote FOR the Election of all Nominees.

1. Election of Directors
   
   Nominees:  
   01) John W. Conway  
   02) Timothy J. Donahue  
   03) Richard H. Fenton  
   04) Andrea J. Funk  
   05) Stephen J. Hagge  
   06) Rose Lee  
   07) James H. Miller  
   08) Josef M. Müller  
   09) B. Craig Owens  
   10) Caesar F. Sweeney  
   11) Jim L. Turner  
   12) William S. Urkiel

The Board of Directors Recommends a Vote FOR Items 2 and 3.

2. Ratification of the appointment of independent auditors for the fiscal year ending December 31, 2020.

3. Approval by advisory vote of the resolution on executive compensation as described in the Proxy Statement.

The Board of Directors Recommends a Vote AGAINST Item 4.

4. To consider and act upon a Shareholder’s proposal requesting the Board of Directors to adopt a policy for an independent Board Chairman.

**THIS PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED AS DIRECTED OR, IF NO DIRECTION IS GIVEN, WILL BE VOTED FOR ITEMS 1 THROUGH 3, AND AGAINST ITEM 4.**
CROWN HOLDINGS, INC.
The 2020 Annual Meeting of Shareholders will be held
on April 23, 2020 at 9:30 a.m. at:
www.virtualshareholdermeeting.com/CCK2020

Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:
The Proxy Statement relating to the Annual Meeting of Shareholders, Proxy Card and Annual Report to
Shareholders are available at https://www.crowncork.com/investors/proxy-online.

Proxy for Annual Meeting of Shareholders to be held on April 23, 2020

This proxy is solicited on behalf of the Board of Directors.

The undersigned hereby appoints Timothy J. Donahue, Thomas A. Kelly and William T. Gallagher as Proxy Holders, each with
the power to appoint his substitute, and hereby authorizes them to represent and to vote, as designated on the reverse side,
all the shares of stock of Crown Holdings, Inc. held of record by the undersigned on March 3, 2020 at the Annual Meeting of
Shareholders to be held at www.virtualshareholdermeeting.com/CCK2020 on April 23, 2020 at 9:30 a.m., or any adjournments
thereof, for the items shown on the reverse side and, in the discretion of the Proxy Holders, on any other matter that may properly
come before the meeting or any adjournments thereof.

You are encouraged to specify your choices by marking the appropriate boxes (SEE REVERSE SIDE), but you need not mark any
boxes if you wish to vote in accordance with the Board of Directors’ recommendations. The Proxy Holders cannot vote your shares
unless you sign and return this card or you elect to vote your shares electronically by telephone or via the Internet.

See reverse for voting instructions.