



Shareowner Services
P.O. Box 64945
St. Paul, MN 55164-0945

Vote by Internet, Telephone or Mail 24 Hours a Day, 7 Days a Week

Your phone or Internet vote authorizes the named proxies to vote your shares in the same manner as if you marked, signed and returned your proxy card.



INTERNET – www.proxypush.com/cck
Use the Internet to vote your proxy until 11:59 p.m. (CT) on April 24, 2019.



PHONE – 1-866-883-3382
Use a touch-tone telephone to vote your proxy until 11:59 p.m. (CT) on April 24, 2019.



MAIL – Mark, sign and date your proxy card and return it in the postage-paid envelope provided.

Voting your Proxy by Internet or Telephone

- Please have your Proxy Card and the last four digits of your Social Security Number or Tax Identification Number available.
- You do NOT need to mail back your Proxy Card.

**TO VOTE BY MAIL AS THE BOARD OF DIRECTORS RECOMMENDS ON ALL ITEMS BELOW,
SIMPLY SIGN, DATE, AND RETURN THIS PROXY CARD.**

⇩ Please detach here ⇩

THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS The Board of Directors Recommends a Vote FOR Items 1 through 3 and AGAINST Item 4.

- | | | | | | | | | | | | |
|---------------------------|-------------------|-----------------------|-------------------|-------------|----------------------|--------------------|--------------------|--------------------|-----------------------|------------------|----------------------|
| 1. Election of directors: | 01 John W. Conway | 02 Timothy J. Donahue | 03 Andrea J. Funk | 04 Rose Lee | 05 William G. Little | 06 Hans J. Lötiger | 07 James H. Miller | 08 Josef M. Müller | 09 Caesar F. Sweitzer | 10 Jim L. Turner | 11 William S. Urkiel |
|---------------------------|-------------------|-----------------------|-------------------|-------------|----------------------|--------------------|--------------------|--------------------|-----------------------|------------------|----------------------|

- | | |
|---|--|
| <input type="checkbox"/> Vote FOR all nominees (except as marked) | <input type="checkbox"/> WITHHOLD Vote from all nominees |
|---|--|

Instructions: To withhold authority to vote for any indicated nominee(s), write the number(s) of the nominee(s) in the box provided to the right.

- Ratification of the appointment of independent auditors for the fiscal year ending December 31, 2019.
- Approval by advisory vote of the resolution on executive compensation as described in the Proxy Statement.
- To consider and act upon a Shareholder's proposal requesting the Board of Directors to adopt a policy for an independent Board Chairman.

- | | | |
|------------------------------|----------------------------------|----------------------------------|
| <input type="checkbox"/> For | <input type="checkbox"/> Against | <input type="checkbox"/> Abstain |
| <input type="checkbox"/> For | <input type="checkbox"/> Against | <input type="checkbox"/> Abstain |
| <input type="checkbox"/> For | <input type="checkbox"/> Against | <input type="checkbox"/> Abstain |

THIS PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED AS DIRECTED OR, IF NO DIRECTION IS GIVEN, WILL BE VOTED FOR ITEMS 1 THROUGH 3, AND AGAINST ITEM 4.

Address Change? Mark box, sign and indicate changes below:

Date _____

Signature(s) in Box

Please sign exactly as your name(s) appears on Proxy. If held in joint tenancy, all persons should sign. Trustees, administrators, etc., should include title and authority. Corporations should provide full name of corporation and title of authorized officer signing the Proxy.

CROWN HOLDINGS, INC.

**The 2019 Annual Meeting of Shareholders will be held
on April 25, 2019 at 9:30 a.m. at:**

**Crown Holdings, Inc.
770 Township Line Road
Yardley, Pennsylvania**

Copies of the following materials are available at

<https://www.crowncork.com/investors/proxy-online>

- the Proxy Statement relating to the Annual Meeting of Shareholders
- this Proxy Card
- the Annual Report to Shareholders



**Crown Holdings, Inc.
770 Township Line Road
Yardley, Pennsylvania 19067**

PROXY

Proxy for Annual Meeting of Shareholders to be held on April 25, 2019

This Proxy is solicited on behalf of the Board of Directors.

The undersigned hereby appoints Timothy J. Donahue, Thomas A. Kelly and William T. Gallagher as Proxies, each with the power to appoint his substitute, and hereby authorizes them to represent and to vote, as designated on the reverse side, all the shares of stock of Crown Holdings, Inc. held of record by the undersigned on March 5, 2019 at the Annual Meeting of Shareholders to be held at 770 Township Line Road, Yardley, Pennsylvania on April 25, 2019 at 9:30 a.m., or any adjournments thereof, for the items shown on the reverse side and, in the discretion of the Proxies, on any other matter that may properly come before the meeting or any adjournments thereof.

You are encouraged to specify your choices by marking the appropriate boxes (SEE REVERSE SIDE), but you need not mark any boxes if you wish to vote in accordance with the Board of Directors' recommendations. The Proxies cannot vote your shares unless you sign and return this card or you elect to vote your shares electronically by telephone or via the Internet.

See reverse for voting instructions.