



GRI Index

Our 2021 Sustainability Report has been prepared in accordance with the Global Reporting Index (GRI) Standards: Core option. This content index serves as a reference to find our GRI standard disclosures in the report, as well as providing additional information that has been disclosed elsewhere in accordance with the GRI standards.

General Disclosures

DISCLOSURE	DESCRIPTION	REFERENCE/RESPONSE
1. ORGANIZATIONAL PROFILE		
102-1	Name of the organization	Crown Holdings, Inc.
102-2	Activities, brands, products and services	2021 Sustainability Report Page 4 2021 Annual Report Form 10-K Pages 1-2
102-3	Location of headquarters	Yardley, Pennsylvania (U.S.)
102-4	Location of operations	2021 Sustainability Report Page 3 2021 Annual Report Form 10-K Page 22
102-5	Ownership and legal form	Crown Holdings, Inc. is a publicly held corporation incorporated in the state of Pennsylvania. Our shares trade on the New York Stock Exchange.
102-6	Markets served	2021 Sustainability Report Page 4 2021 Annual Report Form 10-K Pages 2-3
102-7	Scale of the organization	2021 Sustainability Report Page 3, 5, 56-58
102-8	Information on employees and other workers	2021 Sustainability Report Page 56-58 Most of our workforce is comprised of Crown employees. There are no significant variations in employment numbers.
102-9	Supply chain	2021 Sustainability Report Page 7-10
102-10	Significant changes to the organization and its supply chain	2021 Sustainability Report Page 67
102-11	Precautionary principle or approach	2021 Sustainability Report Page 20
102-12	External initiatives	2021 Sustainability Report Page 18
102-13	Membership of associations	2021 Sustainability Report Page 18 Corporate website

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DISCLOSURE	DESCRIPTION	REFERENCE/RESPONSE
2. STRATEGY		
102-14	Statement from senior decision-maker	2021 Sustainability Report Page 1
3. ETHICS AND INTEGRITY		
102-16	Values, principles, standards and norms of behavior	2021 Sustainability Report Page 6 Code of Business Conduct and Ethics Supplier Code of Conduct
4. GOVERNANCE		
102-18	Governance structure	2021 Sustainability Report Page 19 2021 Annual Report Form 10-K Page 86
5. STAKEHOLDER ENGAGEMENT		
102-40	List of stakeholder groups	2021 Sustainability Report Page 14
102-41	Collective bargaining agreements	2021 Sustainability Report Page 56–58
102-42	Identifying and selecting stakeholders	2021 Sustainability Report Page 13
102-43	Approach to stakeholder engagement	2021 Sustainability Report Page 14
102-44	Key topics and concerns raised	2021 Sustainability Report Page 14
6. REPORTING PRACTICE		
102-45	Entities included in the consolidated financial statements	2021 Annual Report Form 10-K Page 1–2
102-46	Defining report content and topic boundaries	2021 Sustainability Report Page 15–17
102-47	List of material topics	2021 Sustainability Report Page 15–17
102-48	Restatements of information	There have been no restatements of information presented in previous reports.
102-49	Changes in reporting	2021 Sustainability Report Page 66
102-50	Reporting period	2021 Sustainability Report Page 66

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DISCLOSURE	DESCRIPTION	REFERENCE/RESPONSE
6. REPORTING PRACTICE		
102-51	Date of most recent report	2021 Sustainability Report Page 66
102-52	Reporting cycle	2021 Sustainability Report Page 67
102-53	Contact point for questions regarding the report	sustainability@crowncork.com
102-54	Claims of reporting in accordance with the GRI Standards	2021 Sustainability Report Page 66
102-55	GRI context index	2021 Sustainability Report Page 69–75
102-56	External assurance	2021 Sustainability Report Page 67

Anti-Corruption

205	Anti-Corruption 2016	
103	Management Approach 2016	2021 Sustainability Report Page 47–48
205-1	Operations assessed for risks related to corruption	2021 Sustainability Report Page 47–48

Materials

301	Materials 2016	
103	Management Approach 2016	2021 Sustainability Report Page 39–41
301-1	Materials used by weight or volume	2021 Sustainability Report Page 39

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Energy

DISCLOSURE	DESCRIPTION	REFERENCE/RESPONSE
302	Energy 2016	
103	Management Approach 2016	2021 Sustainability Report Page 39-40
302-1	Energy consumption within the organization	2021 Sustainability Report Page 39
ADDITIONAL DATA		
	ENERGY CONSUMPTION	MJ COMMENT
	Total fuel consumption from non-renewable sources	2019: 9,840,125,490 2020: 9,463,675,175 2021: 10,477,558,854 Fuel types include natural gas, LPG, propane, diesel, fuel oil, kerosene, jet fuel and petrol and diesel for fleet.
	Total fuel consumption from renewable sources	N/A
	Total electricity consumption	2019: 8,449,870,854 2020: 9,141,209,850 2021: 8,168,810,324 Includes district heating.
	Cooling consumption	N/A
	Steam consumption	N/A
	Electricity sold	N/A
	Heating sold	N/A
	Cooling sold	N/A
	Steam sold	N/A
	Total energy consumption	2019: 18,289,996,344 2020: 18,604,885,025 2021: 18,655,593,257

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Water & Effluents

DISCLOSURE	DESCRIPTION	REFERENCE/RESPONSE
303	Water & Effluents 2018	
103	Management Approach 2016	2021 Sustainability Report Page 42–43
303-1	Interactions with water as a shared resource	2021 Sustainability Report Page 15-17, 42-43 Twentyby30 program brochure
303-2	Management of water discharge-related impacts	2021 Sustainability Report Page 42–43
303-3	Water withdrawal	2021 Sustainability Report Page 42–43

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Emissions

305	Emissions 2016				
103	Management Approach 2016	2021 Sustainability Report Page 39–40			
305-1	Direct (Scope 1) GHG emissions	2021 Sustainability Report Page 40			
305-2	Indirect (Scope 2) GHG emissions	2021 Sustainability Report Page 40			
ADDITIONAL DATA					
All GHG emissions are measured in Metric Tons (MT) of CO ₂ e					
LOCATION-BASED					
	2019	2020	2021		
Scope 1 Emissions	511,857	490,013	545,488		
Scope 2 Emissions	789,180	764,625	800,352		
Scope 1+2 Emissions	1,301,037	1,254,638	1,345,840		
Scope 3 Emissions	8,938,555	8,962,842	10,230,048		
305-3	Other indirect (Scope 3) GHG emissions	2021 Sustainability Report Page 40			
305-7	Nitrogen oxides (NO _x), sulfur oxides (SO _x), and other significant air emissions	Significant air emissions, in kilograms or multiples, for each of the following:			
	YEAR	NO_x	SO_x	VOCs	PM
	2019	846,369kg	72,517kg	59,123kg	52,570 (*PM-10)
	2020	645,818kg	31,493kg	43,157kg	40,438 (*PM-10)
	2021	824,541kg	93,906kg	56,489kg	52,310 (*PM-10)

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Waste

306	Waste 2020	
103	Management Approach 2016	2021 Sustainability Report Page 44–46
306-3	Waste generated	2021 Sustainability Report Page 44
306-4	Waste diverted from disposal	2021 Sustainability Report Page 45–46
306-5	Waste diverted to disposal	2021 Sustainability Report Page 45–46

Occupational Health & Safety

DISCLOSURE	DESCRIPTION	REFERENCE/RESPONSE
403	Occupational Health & Safety 2018	
103	Management Approach 2016	2021 Sustainability Report Page 36–38
403-2	Hazard identification, risk assessment and incident investigation	2021 Sustainability Report Page 36

Training & Education

DISCLOSURE	DESCRIPTION	REFERENCE/RESPONSE
404	Training & Education 2016	
103	Management Approach 2016	2021 Sustainability Report Page 62–63
404-1	Average hours of training per employee	2021 Sustainability Report Page 62
404-3	Percentage of employees receiving regular performance and career development reviews	100% of full-time employees receive regular performance reviews.