



Shareowner Services
 P.O. Box 64945
 St. Paul, MN 55164-0945

Address Change? Mark box, sign, and indicate changes below:

TO VOTE BY INTERNET OR TELEPHONE, SEE REVERSE SIDE OF THIS PROXY CARD.

TO VOTE BY MAIL AS THE BOARD OF DIRECTORS RECOMMENDS ON ALL ITEMS BELOW, SIMPLY SIGN, DATE, AND RETURN THIS PROXY CARD.

**THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS
 The Board of Directors Recommends a Vote FOR the Election of all Nominees.**

- | | | | | |
|---------------------------|-----------------------|-----------------------|---|--|
| 1. Election of directors: | 01 Timothy J. Donahue | 08 B. Craig Owens | <input type="checkbox"/> Vote FOR all nominees (except as marked) | <input type="checkbox"/> WITHHOLD Vote from all nominees |
| | 02 Richard H. Fearon | 09 Angela M. Snyder | | |
| | 03 Andrea J. Funk | 10 Caesar F. Sweitzer | | |
| | 04 Stephen J. Hagge | 11 Andrew J. Teno | | |
| | 05 Jesse A. Lynn | 12 Marsha C. Williams | | |
| | 06 James H. Miller | 13 Dwayne A. Wilson | | |
| | 07 Josef M. Müller | | | |

Please fold here – Do not separate

(Instructions: To withhold authority to vote for any indicated nominee(s), write the number(s) of the nominee(s) in the box provided to the right.)

The Board of Directors Recommends a Vote FOR Items 2 and 3, "Every Year" for Item 4 and AGAINST Item 5.

- | | | | |
|---|-------------------------------------|--|---|
| 2. Ratification of the appointment of independent auditors for the fiscal year ending December 31, 2023. | <input type="checkbox"/> For | <input type="checkbox"/> Against | <input type="checkbox"/> Abstain |
| 3. Approval by advisory vote of the resolution on executive compensation as described in the Proxy Statement. | <input type="checkbox"/> For | <input type="checkbox"/> Against | <input type="checkbox"/> Abstain |
| 4. Approval by advisory vote on the frequency of future Say-on-Pay votes. | <input type="checkbox"/> Every Year | <input type="checkbox"/> Every Two Years | <input type="checkbox"/> Every Three Years <input type="checkbox"/> Abstain |
| 5. Consideration of a Shareholder's proposal seeking Shareholder ratification of termination pay. | <input type="checkbox"/> For | <input type="checkbox"/> Against | <input type="checkbox"/> Abstain |

THIS PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED AS DIRECTED OR, IF NO DIRECTION IS GIVEN, WILL BE VOTED FOR ITEMS 1 THROUGH 3, "EVERY YEAR" FOR ITEM 4 AND AGAINST ITEM 5.

Date _____

Signature(s) in Box

Please sign exactly as your name(s) appears on Proxy. If held in joint tenancy, all persons should sign. Trustees, administrators, etc., should include title and authority. Corporations should provide full name of corporation and title of authorized officer signing the Proxy.

CROWN HOLDINGS, INC.

The 2023 Annual Meeting of Shareholders will be held
on April 27, 2023 at 9:30 a.m. at:

The Westin Tampa Waterside
725 South Harbour Island Boulevard
Tampa, Florida

Copies of the following materials are available at

www.crowncork.com/investors/governance/proxy-online

- the Proxy Statement relating to the Annual Meeting of Shareholders
- this Proxy Card
- the Annual Report to Shareholders



Crown Holdings, Inc.
Hidden River Corporate Center Two
14025 Riveredge Drive, Suite 300
Tampa, Florida 33637

PROXY

Proxy for Annual Meeting of Shareholders to be held on April 27, 2023

This Proxy is solicited on behalf of the Board of Directors.

The undersigned hereby appoints Timothy J. Donahue, Kevin C. Clothier and Adam J. Dickstein as Proxy Holders, each with the power to appoint his substitute, and hereby authorizes them to represent and to vote, as designated on the reverse side, all the shares of stock of Crown Holdings, Inc. held of record by the undersigned on March 7, 2023 at the Annual Meeting of Shareholders to be held at The Westin Tampa Waterside, 725 South Harbour Island Boulevard, Tampa, Florida on April 27, 2023 at 9:30 a.m., or any adjournments thereof, for the items shown on the reverse side and, in the discretion of the Proxy Holders, on any other matter that may properly come before the meeting or any adjournments thereof.

You are encouraged to specify your choices by marking the appropriate boxes (SEE REVERSE SIDE), but you need not mark any boxes if you wish to vote in accordance with the Board of Directors' recommendations. The Proxy Holders cannot vote your shares unless you sign and return this card or you elect to vote your shares electronically by telephone or via the Internet.

Vote by Internet, Telephone or Mail 24 Hours a Day, 7 Days a Week

Your phone or Internet vote authorizes the named Proxy Holders to vote your shares
in the same manner as if you marked, signed and returned your proxy card.



INTERNET/MOBILE

www.proxypush.com/cck

Use the Internet to vote your proxy
until 11:59 p.m. (ET) on
April 26, 2023.



PHONE

1-866-883-3382

Use a touch-tone telephone to
vote your proxy until 11:59 p.m.
(ET) on April 26, 2023.



MAIL

Mark, sign and date this proxy
card and return it in the
postage-paid envelope provided.

Voting your Proxy by Internet or Telephone

- Please have your Proxy Card and control number available.
- You do NOT need to mail back your Proxy Card.